Like a Family<br>Hall, Leloudis, Korstad, Murphy, Jones, Daley

Like a Family evolved out of an extensive University of North Carolina extensive oral history project in the late 1970s by the University of North Carolina. The authors found that despite the hardships of mill work, many workers had fond memories of the mills as a-resulting from their of the sense of community experieneed-while working there. Like a Family sets the standard for integrating oral history into historical analysis. Chapter Two, is entitled "Public Work," describes working in the mills and is titled for the term mill workers gave to factory jobs, and deseribes working in the mills. This summary focuses on elements from that e $\underline{\text { Chapter Two that most closely align with the }}$ Yocona Cotton Mill in Water Valley, Mississippi.

As the South proceeded intedeveloped industry following the Civil War, it did not have a class of skilled managers or workers. "Few Southerners had ever seen a factory, much less worked in one." (51) As a consequence, mill owners recruited managers from the North. They $a$ Mills also focused on producing simple products - yarn and simple weaves of cloth - which did not require as much skilled labor.

Like a Family describes the everall process of turning raw cotton into the finished products of yarn or cloth. The process started in the opening room, where workers opened bales of cotton by cutting away the bindings. Because of the profuse lint and dirt was highly flammable, this room was sometimes located in a separate building to aveid

Comment [LEM1]: Can you tell more on how it sets the standard? Maybe something like "Like a Family sets the standard for integrating oral history into historical analysis by..." or "...sets the standard for...through its..." It just seems like a statement with no support (at least at this point in the doc). A smart aleck would ask, "It sets the standard? Who says? Prove it."
prevent fires spreading to other buildings. The openers also worked ran machines that tore the compacted cotton apart and fluffed it up. The cotton then was then sentwent through a vacuum system to the picker room, where.-Here, pickers, also called "lappers," manually combed through the cotton and cleaned out dirt, twigs, and other debris and_-shaped the cotton into sheets. In the n- ${ }^{\text {Next-step, }}$, carding machines with "sharp metal teeth" (49) removed the remaining dirt. Card hands operated the machines and then shaped the cotton into very long, loose coils of cotton_. At this point the eotton was cleaned and-ready for turnings spinning into thread or yarn.

The first step in spinning occurred in the d -rawing frames, which containinged a series of rollers that that straightened the strands of cotton and then combined them into a single strand. Next, rovers twisted the strands together to make them stronger. Finally, spinners moved up and down in front of spinning frames, twisting broken threads back through the machines to wind the fibers even tighter and stronger. Thread coming out of the spinning frames was wrapped around large spools called "bobbins." As the bobbins filled, doffers replaced full bobbins with empty bobbins-ones to keep the spinning frames going.

Full bobbins were then-loaded onto a separate set of spooling machines-called spooling machines. These machines, operated by spoolers, combined thread from ten $\underline{10}$ to fifteen $\underline{15}$ bobbins to make the yarn. If thread broke during this process, spoolers it had to be tiedtie it in small knots to repair it and keep the process going.

Winders took therolled the yarn and rolled it up-into balls-of yarn, This was the ending-of the process for this mills, which that marketed only twine and yarns. Other mills took the process further, usinged the yarn to make cloth as their final product.

Using data from seven North Carolina mills in 1904, Like a Family gives the average wage per week for some of these mill jobs.

| Job | Weekly Pay |
| :--- | :---: |
| perweek |  |$|$| opener | $\underline{\$} 4.50$ |
| :--- | :---: |
| picker_lapper) | $\underline{\$} .10$ |
| card hand | $\underline{\$} 3.00$ |
| drawing frame worker | $\underline{\$} 4.50$ |
| spinner | $\underline{\$} 4.40$ |
| doffer | $\underline{\$} 4.80$ |
| spooler | $\underline{\$} 3.60$ |
| twister |  |
| sweeper |  |

Although working in cotton mills work was repetitive and, mechanical work, it was not all drudgery. Like a Family explores some of the-ways workers coped and children played during their work. For example, wWorkers would-frequently take-took a full hour for lunch. Because they lived close bynearby, an hour gave them time to go home, be with their family, eat, and rest for a few minutes. At the mill, because During the day, they worked at machines right-next to each other $r_{2}$ and thereforeworkers could talk while working. Additionally, t They took breaks while others watched their

| Comment [LEM6]: I made suggested <br> format changes to your table. <br> Comment [LEM7]: Could you sort the <br> items in this table in some way-either <br> by order they were mentioned in your <br> narrative on the previous pages, or high- <br> low- by pay amount? <br> Formatted: Centered, Space <br> Before: 6 pt <br> Formatted Table <br> Formatted: Space Before: 6 pt <br> Formatted: Centered, Space <br> Before: 6 pt <br> Formatted: Space Before: 6 pt <br> Formatted: Centered, Space <br> Before: 6 pt <br> Formatted: Space Before: 6 pt <br> Formatted: Centered, Space <br> Before: 6 pt <br> Comment [LEM8]: I didn't see this <br> listed in your narrative, but I did see <br> "rovers" described in the drawing frame <br> paragraph. Do you want to add it here, or <br> put it in parentheses after "drawing frame <br> worker" if that would be accurate? I <br> realize that maybe Like a Family didn't <br> give a pay amount for "rover." <br> Formatted: Space Before: 6 pt <br> Formatted: Centered, Space <br> Formatted: Centered, Space <br> Before: 6 pt <br> Fermatted: Centered, Space <br> Formatted: Space Before: 6 pt <br> Formatted: Centered, Space <br> Before: 6 pt <br> Formatted: Centered, Space <br> Formatted: Space Before: 6 pt <br> Before: 6 pt <br> Formatted: Space Before: 6 pt |
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    by order they were mentioned in your
    narrative on the previous pages, or high
low- by pay amount?
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machines. Men frequently went out to smoke; women congregated just to talk. They all went outside as often as they couldpossible to escape the mill's heat-of the mill. Children also would played during their own slack work times-of their work. Taking advantage of the system of belts and pulleys system, children would-sometimes hold-held onto the belts and ride rode up toward the high ceilings...-and then dropped themselves at the last minute. They played ball games with balls of yarn, and -Bboys would spit tobacco juice out of the windows, sometimes aiming for people's heads of people below.

Mill workers looked out for each other; in part because the mills did not. The only insurance was the that whichinsurance that protected the mill owners from fires and other suchmajor damage - and nothing to protect workers from injuries or sickness. Accidents were common, and workers suffered from other health issues as well. Cotton dust was a major source of respiratory problems. Some workers suffered from byssinosis, or brown lung disease, without knowing it. It These respiratory problems would gradually grow gradually-worse until an affected workers finally had to quit work.

However, the need for mill It was this process of workers to helping each other further encouraged out that created the sense of community, giving that caused workers even more reason to think of the mill "like a family.:

Sources:
Hall, Jacquelyn Dowd, James Leloudis, Robert Korstad, Mary Murphy, Lu Ann Jones, and Christopher B. Daly. Like a Family: The Making of a Southern Cotton Mill World. Chapel Hill, $\mathrm{NC}_{2}$ and London, England: University of North Carolina Press, 2000.

## Reflection

Many of the elements discussed in Like a Family apply to the Yocona Cotton Mill in Water Valley, beginning with the comments about management. Charles E. Romberger was-served asthe superintendent of the cotton mill in Water Valley for many years. From eCensus records show that, we know he was born in Pennsylvania ${ }_{2}$ as was his father. He may very well have been recruited from the Nnorth to work at the mill because of the absence of qualified managers from the South.

Looking at census records for Water Valley census records name, we see many of the jobs described in Like a Family, including the following job titles: helper, laborer, fireman, spinning, twister room, spooler, frame hand, drawing, ball winder, picker, doffer, and cards. In previous interviews, members of the Eubanks family mentioned some of these same-jobs as well. Norman Eubanks said he was a doffer and that his grandfather Lyman Eubanks worked as a twister. Edna Thrasher said her father, Dorris Eubanks, started as a sweeper in Water Valley. The 1910 Water Valley census shows Lyman Eubanks as a doffer and one of his sisters as a spinner; however, the census did not show Dorris Eubanks as working at that time. The book Cook Family History said stated that Nora Matthews Cook ran a spooling machine at the Yocona Cotton Mill. Her husband was foreman of the spooling department and was paidearned 75 cents pera day. Assuming he worked six days a week, that would have made-his pay would have totaled $\$ 4.50$ per week, in the same range as reported in Like a Family.

The Yocona Cotton Mill apparently never manufactured cloth. They-It produced yarns and twine, matching the assertion from Like a Family that $\underline{S}$ southern cotton mills sometimes produced simpler products because they did not have the background or

Comment [LEM9]: I made this
change to get rid of first person voice. However, if you are supposed to use first person because it is a "reflection," ignore these changes. (I noticed that you switched back to first person at the end of this Reflection section, so I think now that you are supposed to use first person voice here.)

Comment [LEM10]: If accurate, you could say this more strongly:
"He was likely recruited from the North..."

Comment [LEM11]: Why I set off one of these names with commas and not the other:

I didn't use commas with the grandfather's name because the name has to be there (is "essential") to understand which of two grandfathers it might be.

I used commas with the father's name because a person only has one father-so the father's name isn't essential to know which father you're talking about...since there's only one.

That's the rule-use commas to set off non-essential (also called "nonrestrictive") phrases and clauses... Don't use commas when the info is needed to specify which one you could be talking about. I used to tell my freshman English students, "If you say, 'My wife Julie is here,' then you've actually said you are a polygamist."
expertise to produce complicated weaves. Sanborn Fire Insurance Map of 1885 said that the Yocona Cotton Mill manufactured "cotton yarn and\& bats." An 1897 Water Valley newspaper article said the mill "manufactures yarns, batts and\& wrapping twine."

In 1911, the Yocona Cotton Mill suffered one of its fires. A Water Valley newspaper article says the fire started in the picker room; the article specifically and mentions the picker machine (described above). In 1926, the major fire that destroyed the Yocona Cotton Mill started in the boiler room. Both of these articles mentioned that the owners had insurance on the mill and that the losses were partially covered by that insurance.

I'have read most of Like a Family. I think it is a book that I will return to as I
learn more about the cotton mill in Water Valley.

Comment [LEM12]: You don't have
to use the ampersand even if you are
directly quoting, although you can keep it if you are using it for effect.

## Comment [LEM13]: Can you say

how many fires it suffered? Or say that it was relatively few or many fires? Examples:
" suffered one of its 14 fires."
" suffered one if its few fires."
Comment [LEM14]: The way you worded it was literally saying that the fire itself mentioned the picker machine.

Comment [LEM15]: I got rid of this contraction because you hadn't been using them anywhere else in this doc.

